COMMITTEE:	Cabinet
DATE:	9 January 2003
SUBJECT:	2003/04 Budget
REPORT OF:	Director Of Finance And Corporate Services
Ward(s):	All
Purpose:	
Contact:	Sue McHugh, Director of Finance and Corporate Services telephone 01323 415104 or internally on extension 5104.
Recommendations:	Members are asked to consider the budget options so out in this report and formulate firm proposals for 2003/04 to be agreed by Cabinet on 6 th February an Council on 27 th February

1.0	Introduction
1.1	Cabinet on 5 th December received a report on the progress of service and financial planning for 2003/04. Since then a great deal of work has been completed in order to arrive at a comprehensive assessment of options. Service and Financial Plans covering all of the Council's service areas have been produced by officers and reviewed by Members. Plans for cross cutting areas and corporate plans for the Council's Aims and Values have also been produced. These Plans have generated a large number of options for services, many of which would have implications for future years' budgets. Members are in the process of considering these options and Cabinet on 6 th February will agree proposals for the financial year 2003/04 for recommendation to full Council.
1.2	The aim of this report is to set out all the financial options identified by officers and their implications. Many Council Members from both political groups have been involved in discussions with service managers on these options. This report brings together the information that has been presented with the aim of encouraging further debate on the issues and enabling wider consultation.

1.3	need to be determined in orde	r to achieve aff	ordable	far exceed the resources availa proposals for the new financia be taken as an indication that t	al year.	The	
2.0	General Fund Revenue Acc	ount					
	Government gra	ant alloc	atio	<u>n</u>			
2.1	settlement incorporates chang equalisation" adjustment. The levels more into line with actu- has been to generally increase Spending Assessments) and A Spending). The effect of this	es to the Reven is brings the ass ial levels nation local authority assumed Nation for Eastbourne s well above the	ue Supp sumed le nally. Th Formul al Coun is that, e Govern	04 was announced on 5 th Deco port Grant formula, including a evels of local authority spendin he effect of this resource equa- la Spending Shares (previously cil Tax (previously Council T whereas previously we were conment's assumed level, we are	a "resou ng and (lisation y called ax for S onsidere	rce Council adjustn Standa tandarc ed to sp	nent rd I end
				2002/03		2	003/04
		As	sumed		Actual	As	sumed
			£000		£000		£000
	Total spend		13,117		14,275		15,355
	Assumed Band D Council Tax charge		96.87		131.14		181.32
	The components of the EBC I	Formula Spendi	ng Shar	e for 2003/04 and the equivale	ent amo	unts for	
	2002/03 are as follows:	1					
				<u>2002/03</u>		2	003/04
				<u>£000</u>			<u>£000</u>

Servic	ces (EPCS	protective and Cultural)*		10,347	12,379
Rent a	allowance	payments		1,052	1,148
Flood	Defence			178	185
Coast	Protection	n		198	229
Fixed	oosts				300
Fixed	COSIS			-	500
Capita	al Financii	ng	-	1,058	1,114
				12,833	<u>15,355</u>
As car toward	n be seen t ds fixed co	osts. The 2002/03 EPCS fig	are the increase in the EPCS amo gure is reduced by £284,000 of b	ount and the new allo enefit administration	cation costs
As car toward	n be seen to ds fixed co a are to be The new	the two significant changes a osts. The 2002/03 EPCS fig funded from a specific gran	are the increase in the EPCS amo gure is reduced by £284,000 of b t in 2003/04. ending need has resulted in the f	enefit administration	cation costs
As car toward	n be seen to ds fixed co a are to be The new	the two significant changes a osts. The 2002/03 EPCS fig funded from a specific gran 7 formula for determining sp	are the increase in the EPCS amo gure is reduced by £284,000 of b t in 2003/04. ending need has resulted in the f	enefit administration	¢osts
As car toward	n be seen to ds fixed co a are to be The new	the two significant changes a osts. The 2002/03 EPCS fig funded from a specific gran 7 formula for determining sp listricts, within East Sussex:	are the increase in the EPCS amo gure is reduced by £284,000 of b t in 2003/04. ending need has resulted in the f	enefit administration	costs
As car toward	n be seen to ds fixed co are to be The new for the d Eastb	the two significant changes a osts. The 2002/03 EPCS fig funded from a specific gran 7 formula for determining sp listricts, within East Sussex: % Increase in FSS	are the increase in the EPCS amo gure is reduced by £284,000 of b t in 2003/04. ending need has resulted in the f % Increase in EPCS	enefit administration	costs
As car toward	n be seen to ds fixed co are to be The new for the d Eastb ourne Hastin	the two significant changes a osts. The 2002/03 EPCS fig funded from a specific gran 7 formula for determining sp listricts, within East Sussex: 8 Increase in FSS 19.65	are the increase in the EPCS amo gure is reduced by £284,000 of b t in 2003/04. ending need has resulted in the f % Increase in EPCS 21%	enefit administration following changes % increase in Grant 3.0%	costs
As car toward	n be seen to ds fixed co are to be The new for the d Eastb ourne Hastin gs	the two significant changes a osts. The 2002/03 EPCS fig funded from a specific gran 7 formula for determining sp listricts, within East Sussex: 8 Increase in FSS 19.65 24.38	are the increase in the EPCS amo gure is reduced by £284,000 of b t in 2003/04. ending need has resulted in the f % Increase in EPCS 21% 24%	enefit administration Following changes % increase in Grant 3.0% 5.1%	costs

Weald	37.48	39%	3.0%	
en				
 + +				
A key e	lement of the EPCS form	ula is population. The 2003/04 sett	lement uses data	
from the	e 2001 census for the first	t time and the difference between th	e population	
estimate	es using this data and usin	ng previous estimates explains some	of the variances.	
- 	Population	Population	%	
	ropulation	ropulation	70	
	Estimate	Estimates	Change	
	For 2002/03	For 2003/04		
	Settlement	Q - 441		
	Settlement	Settlement		
Eastb	92,654	89,834	-3.0	
ourne	,			
II	02.056	95 204	.2.6	
Hastin gs	83,256	85,394	+2.6	
55				
Lewes	87,491	92,257	+5.4	
Rothe	92,031	85,458	-7.1	
1				
Weald	143,364	140,184	-2.2	
en				
The the	a outhoritics where the m	opulation estimate has reduced (Ea	athauma Dathar	
	n) have all received the m		stoourne, Kother,	
	,	.		
		dix D is a breakdown of the new EP	CS calculation. The	
compor	ents are:			
- a basio	e amount per resident.			
	r			
- densit	y and sparsity top ups.			
				1

	- top ups for in-commuters and day vis	SHOTS.	
	- deprivation top ups.		
	- area cost adjustment.		
	The calculation for each of the other d comparative purposes, together with the second	listricts in East Sussex is also shown for he total FSS per resident.	
Me	edium Term Financial Forecast		
A		for the General Fund has been updated a	
	opendix A.		
	opendix A.		
	opendix A.	d at £14.630 million. This is made up as	s follows –
Fo	opendix A.	d at £14.630 million. This is made up as $\frac{2002/03}{2002/03}$	s follows – <u>2003/04</u>
Fo	opendix A.	d at £14.630 million. This is made up as <u>2002/03</u> <u>£000</u>	s follows – <u>2003/04</u> <u>£000</u>
Fo Re Ho	opendix A. orecast resources for 2003-2004 is estimated	d at £14.630 million. This is made up as 2002/03 <u>£000</u> 9,877	s follows – <u> 2003/04</u> <u> £000</u> 9,881
Fo Re Ho Co	opendix A. orecast resources for 2003-2004 is estimated evenue Support Grant (RSG) ousing Benefit Administration Subsidy	d at £14.630 million. This is made up as 2002/03 <u> £000</u> 9,877 0	s follows – <u>2003/04</u> <u>£000</u> 9,881 344

	Housing Benefit Administration Grant has to date been paid 50% grant. With effect from 2003-2004 it will be paid 100% as a Specinew financing arrangements for local authorities.	
	The full amount of Administration Grant for next year is £676,000. amount which would previously have been included within RSG.	. The £344,000 shown above is the
	For comparative purposes, our year on year increase in Governmen million plus £344,000) against £9.877 million - an increase of 3.5%	
	The amount of money budgeted from Council Tax for Eastbourne I £4.335 million. This is the sum of Band D at £131.14 multiplied b	
	For the purpose of the forecast for 2003-2004, Band D remains at i been increased up to 33,595. This is the current best estimate of th recommended to Council for approval on 22 nd January 2003.	
	The estimate of any Council Tax Surplus to be applied in 2003-200 will be calculated in early January and the result should be availabl declared will add to the forecast resources.	
	The forecast resources for 2004/05 onwards assume a 3% increase floor for 2003/04. Eastbourne Borough Council's level of grant all floor for 2003/04 is £9,168,000, some £713,000 below the actual le Borough Council is likely to receive the minimum uplift in future y	location before application of the evel. This implies that Eastbourne
2.3	Forecast spend for 2003-2004 – before the consideration of growth $\pounds 16.637$ million.	and savings - is estimated at
	In summary this is made up as follows -	
		2003/04
		£000
	2002-2003 current net expenditure	14,275
	Unavoidable cost increases	714

	One-off and time limited items	(66)
		22
	Committed growth items	22
	Best Value reviews	28
	Service changes	7
		16 (27
	<u>Forecast spend</u>	<u>16,637</u>
	Unavoidable cost increases cover pay awards and other pay costs, contract and price inflation, th rising costs of insurance, and the General Fund's increasing share of Treasury Management costs.	
	Unavoidable contract pressures cover Cleansing and other contract increases approved by Cabine th December 2002.	t on 5
	The other items shown above - one-off and time limited items, committed growth items, Best Val reviews and Service changes - are those items that fall out of, or are added onto, the current budg. This is where Council has previously given approval to future years budget changes.	
	Much more detailed information of the items included within the Forecast spend for 2003-2004 is contained within Appendix A .	5
	Required Growth to Maintain Service	
	Required Growth to Maintain Service Officers have identified a wide range of areas within their responsibility which they believe require growth so that they can maintain their services at the levels which Council has currently determine These are detailed at Appendix B.	
	Officers have identified a wide range of areas within their responsibility which they believe require growth so that they can maintain their services at the levels which Council has currently determined by the service of the servic	
	Officers have identified a wide range of areas within their responsibility which they believe requires growth so that they can maintain their services at the levels which Council has currently determine. These are detailed at Appendix B .	
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Fourism and Leisure		798
	I	
Housing Health and Community Finance		693
Planning Regeneration and Amenities		396
Corporate Aims and Values		43
<u>Fotal</u>	2,	104
Members as part of the regular cycle of budget monitoring reports. ncome targets and spending pressures that have arisen during 2002 particularly as regards Housing Benefits. There are many other iter Members will need to review for themselves in making their judgen	Chiefly this relates to unachievab /03 but were not budgeted for ns within this list of bids which	le
Growth to achieve Performance Improvement		
which they believe will lead to demonstrable and sustainable impro-		
The total value of these growth bids is £944,000 which are summar	ised as follows -	
	£	000
Chief Executive		138
Finance and Corporate Services		12
Fourism and Leisure		197
		121
	Members as part of the regular cycle of budget monitoring reports. Income targets and spending pressures that have arisen during 2002 particularly as regards Housing Benefits. There are many other iter Members will need to review for themselves in making their judgen year's revenue budget. Growth to achieve Performance Improvement Through the Service and Financial Planning process officers have a which they believe will lead to demonstrable and sustainable impro services. These are also detailed at Appendix B .	Corporate Aims and Values 2. Initial 2. Many of these growth bids are consistent with the difficulties experienced this year and reported to Members as part of the regular cycle of budget monitoring reports. Chiefly this relates to unachievab income targets and spending pressures that have arisen during 2002/03 but were not budgeted for particularly as regards Housing Benefits. There are many other items within this list of bids which Members will need to review for themselves in making their judgement on the composition of next year's revenue budget. Growth to achieve Performance Improvement 1 Through the Service and Financial Planning process officers have also been asked to identify growth which they believe will lead to demonstrable and sustainable improvement in the performance of their services. These are also detailed at Appendix B. The total value of these growth bids is £944,000 which are summarised as follows - Chief Executive 1 Finance and Corporate Services 1

	Planning Regeneration and Amenities	138
	Corporate Aims and Values	338
	Total	<u>944</u>
	Members will need to review for themselves the detailed bids contained within Appendix B as p their decision making when setting next years revenue budget and the consequent level of Counc	
	Savings Opportunities	
2.6	Officers have also identified savings opportunities which they believe Members should consider of budget setting. These are also detailed at Appendix B .	as part
	The total value of these savings is £843,000 which are summarised as follows -	
		<u>£000</u>
	Chief Executive	16
	Finance and Corporate Services	76
	Tourism and Leisure	322
	Housing Health and Community Finance	334
	Planning Regeneration and Amenities	95
	Total	<u>843</u>

sav	cers are seeking to ally being generat	aware that some of these savings opportunities are linked to growth items, in the realign budgets with the custom and practice of how and where money is ed and spent in the delivery of services. Officers are also linking growth and oney will be received for reinvestment in a particular service, e.g. Housing	hat
	mbers need to be a r's budget.	ware of these linkages when considering the overall package of options for ne	xt
Cor	ntingencies, Balanc	zes and Reserves	
		rong Local Leadership – Quality Public Services" the Government set out plan ties' financial responsibilities. These plans included:	ns to
to d		TIPFA (the Chartered Institute of Public Finance and Accountancy) to provide addance on reserves.	up
the		uty on the chief financial officer to report, at the time the Council Tax is set, o oudget calculations and the adequacy of resources.	n
•	An enabling powe	er for the Secretary of State to specify a statutory minimum level of reserves.	
		valued in the Local Concernment Dill and CIDEA to include C 11	n
fact		Included in the Local Government Bill and CIPFA has issued draft Guidance of be considered as part of assessing the adequacy of balances. These are le below.	
fact	ors which need to	be considered as part of assessing the adequacy of balances. These are	
fact	Budget assumptions	be considered as part of assessing the adequacy of balances. These are le below.	

The treatment of demand led pressures.	The authority's capacity to manage in-year budget pressures.	
The treatment of efficiency savings/produ ctivity gains.	The strength of the financial information and reporting arrangements.	
	The authority's virement and end of year procedures in relation to budget under/overspends at authority and departmental level.	
	The adequacy of the authority's insurance arrangements to cover major unforeseen risks.	
	ports the use of strategic and operational risk assessments in anticipation of nce reporting arrangements which are being introduced.	the
contingency to cover th	budget members have indicated that they intend to set aside an appropriate nose financial risks which are not specifically covered elsewhere. The amo ed will need to be assessed in the context of other budget proposals.	unt of
Council Tax Implicatio	ons	

	The level of next year's Council Tax, and the extent to which it increases over this year's figure, is dependent upon many factors. None of these are firm yet.			
	However, based on what we do know in terms of the provisional settlement, the likely taxbase, and the medium term financial forecast, the forecast Band D requirement for 2003-2004 will be £190.86. Members decisions of the officers growth bids and savings options as set out within Appendix B, will clearly vary this figure.			
	However, Members may themselves have additional officers to explore as a way of dealing with and poter are invited to indicate where they might wish the offic this respect.	ntially limiting the size of the incre	ease. Members	
0	Housing Revenue Account			
1	Housing Revenue Account (HRA) services have equally been engaged in the Service and Financial Planning process, chiefly through the plan for the Housing Management Division. In parallel with this exercise, officers have been working on the other issues that affect HRA budgeting, for example, the Government's subsidy determinations which play such a dominant part in the process.			
	Officers have identified the following key factors which will inform the composition of the 2003-2004 HRA -			
			£000	
	Additional income from rent increase		<u>£000</u> (170)	
	Additional income from rent increase Pay awards and other pay costs			
			(170)	
	Pay awards and other pay costs		(170)	
	Pay awards and other pay costs Contract and price inflation		(170)	
	Pay awards and other pay costs Contract and price inflation Maintenance savings from stock reduction		(170) 113 135 (43)	

	Saving ((227)
	In addition to these unavoidable factors, officers have identified growth and savings options for the HRA which are detailed within the Housing Health and Community Finance Department pages in Appendix B . One of the growth options does not yet have a figure attached to it - ALMO start up co - as these are not yet known. If Members give approval to expenditure on this major project a contingency sum will need to be held within the HRA.	
	It is clear from the table above that notwithstanding Members determination of the growth bids, savi options, and contingency for ALMO, that the HRA for 2003-2004 will enjoy a surplus. It is recommended that whatever level of saving is ultimately determined by Members, it be used as revenue contribution to capital to finance the Council's commitment to meeting the decent homes targets for its own stock, as quickly as possible. This is consistent with the HRA Business Plan that Council has already approved and which the Government Office of the South East (GOSE) has	a
3.2	commended. Officers will be bringing a detailed rent setting report to Cabinet in February for Members to determ the level of housing rents and other charges to apply for 2003-2004. Initial indications are that the recommended average increase will be around 2.9%, although this is still subject to detailed calculations in line with Government guidelines on rent setting. For the purposes of calculating the additional income of £170,000 set out in the table above, an average of 2.9% has been used.	
4.0	<u>Capital</u>	
4.1	The Office of the Deputy Prime Minister has announced the draft allocations of Credit Approvals for 2003-2004.)r
	In making those announcements the Office of the Deputy Prime Minister has stated that Eastbourne' Housing performance is considered to be "above average" compared with other Local Authorities in South East.	's 1 the
	The majority of the single capital pot Basic Credit Approval for 2003-2004 is allocated on a "needs" basis with the balance being at Ministers discretion.	,,
	The 2003-2004 allocation is as follows :-	

	Total Basic Credit Approval 1,803	
	Of which – Housing BCA 1,318	
	(£1,113,000 is for HRA stock in order to attract subsidy)	
	Available as a non housing capital resource 485	
	The above allocations exceed those received in recent years and consequently those previously bu into the capital strategy.	iilt
	The service and financial planning process has identified capital growth bids in addition to the requirements already included in the capital strategy. Members are invited to refer to Appendix C review any new capital growth bids identified through this process.	C to
5.0	Consultations	
5.1	Members from both political groups have been involved in detailed discussions with officers regat their service plans, growth bids and savings proposals. Copies of all draft plans are available for Members to inspect. The Service and Financial Planning process has also been considered by Sc. Committee on 9 th December. Public consultation is also planned and in progress. All household received information on the new cleansing contracts via individually mailed leaflets. These leaflet invite members of the public to comment on how the increased costs of the new contract should b for, whether from increasing Council Tax bills or cutting other services. Comments received from members of the public will be reported to Cabinet in February. A copy of this report is being sem business and community groups for comments and a meeting to discuss options will be held durin January. Comments received will be reported to Cabinet in February alongside firm budget proportion.	rutiny s have ts e paid n t to g
6.0	Implications	
6.1	The options set out in this report have significant implications for staff and for the services the Co is able to provide and these will need to be considered as part of final decisions. The financial implications are covered throughout the report.	uncil
7.0	Summary	
7.1	The report sets out detailed budget options as a result of the service and financial planning proces date.	s to

Sue McHugh

Director of Finance and Corporate Services

Background Papers:

The Background Papers used in compiling this report were as follows:

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(If no background papers used, write "none".)

To inspect or obtain copies of background papers please refer to the contact officer listed above.

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